




Health Policy Commission General Assembly

HYBRID EVENT



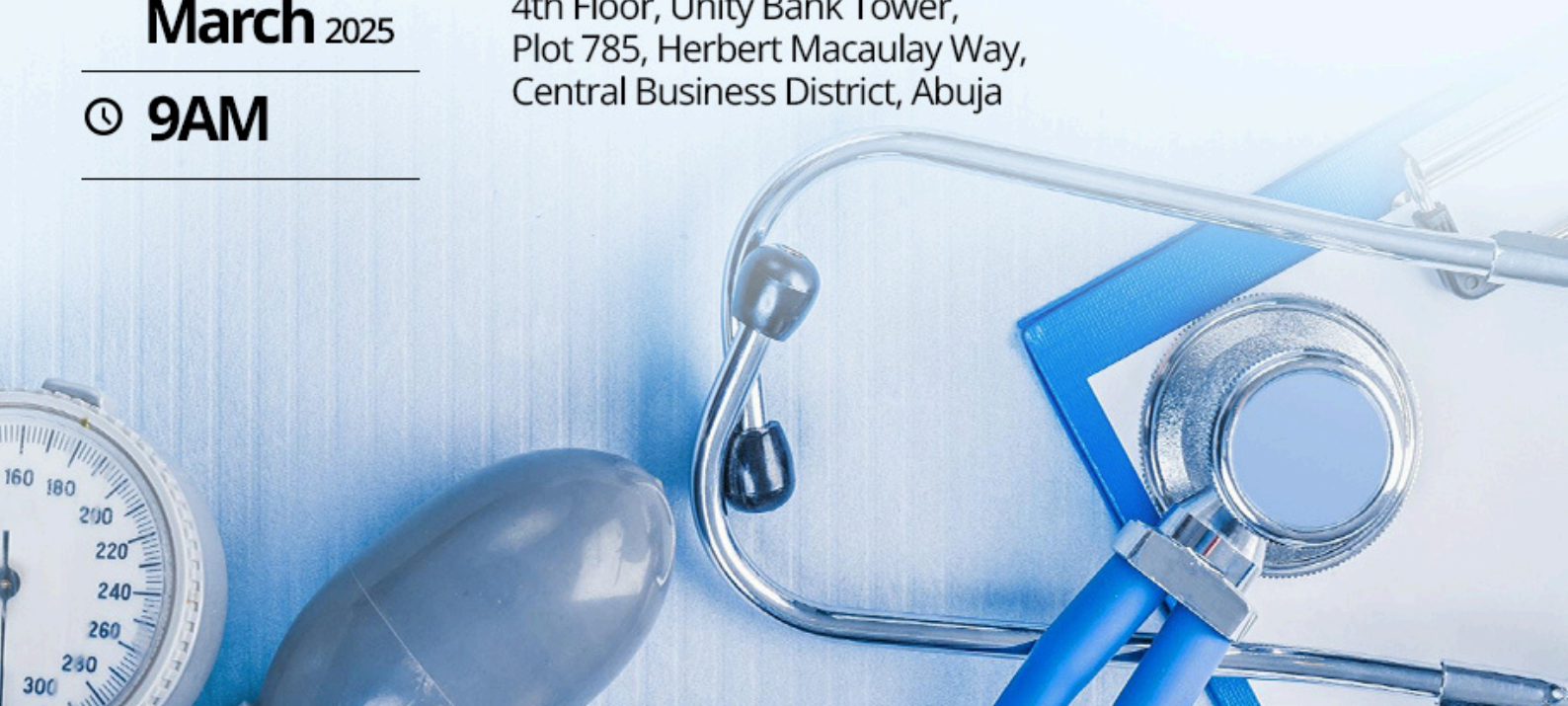
Wednesday **12th**  **NESG Abuja Office**

March 2025

4th Floor, Unity Bank Tower,
Plot 785, Herbert Macaulay Way,
Central Business District, Abuja



9AM



2025 General Assembly Report

Health Policy Commission

<p>Date: Wednesday, March 12th, 2025</p> <p>Time: 09:00 am</p> <p>Duration: 2 hours</p> <p>Venue: 4th Floor, Unity Bank Tower, Plot 785, Herbert Macaulay Way, Abuja, Nigeria.</p>	<p>HEALTH POLICY COMMISSION GENERAL ASSEMBLY</p> <p>Details of Discussants:</p> <ul style="list-style-type: none">• Mr. Patrick Ajah, Private Sector Co-Chair, Health Policy Commission Steering Committee• Ms Zouera Youssoufou, Member, Health Policy Commission Steering Committee• Mr. Sijuola Olanubi, Acting Head, NESG Think Tank Operations Represented by Mr. Stephen Daniel, Associate, NESG Think Tank Operations• Dr Mories Atoki, Facilitator, Health Policy Commission• Dr Obinna Nnewuihe, Health Technology Thematic Lead, HPC• Dr Mariya Saleh, Public Health Thematic Lead, HPC• Dr Ayodele Cole Benson, Health as a Business Thematic Lead, HPC <p>Moderated by:</p> <ul style="list-style-type: none">• Dr. Oluwaseyi Vincent, Anchor, Health Policy Commission
<p>Background</p>	<p>The Health Policy Commission (HPC) is one of the public-private dialogue platforms at the Nigerian Economic Summit Group (NESG), which aims to strengthen Nigeria's health system and drive policy adoption in line with the Universal Health Coverage (UHC) objectives. It also plays a pivotal role in facilitating the adoption and implementation of recommendations from the Nigerian Economic Summit (NES), - the NESG's annual flagship event - focused on ensuring equitable access to healthcare, quality service delivery, and financial risk protection.</p> <p>The HPC seeks to address systemic challenges in healthcare delivery, access, and financing by bringing together public and private sector stakeholders, civil society, academia, and international organizations. It recognises health as a fundamental human right and a critical driver of economic development. To achieve its objectives, the HPC operates through thematic groups namely: Public Health, Health as a Business, and (more recently) Health Technology. Through multi-sectoral collaboration, the Commission advocates for evidence-based policies that strengthen health systems, enhance service delivery, and align Nigeria's healthcare sector with international best practices and global health goals.</p> <p>In recognition of the important role health experts and stakeholders play, the HPC periodically hosts a General Assembly (GA) to engage relevant stakeholders on proposed initiatives for the year. The GA provides an opportunity to learn about the activities of the HPC and discuss the HPC's strategic focus areas for 2025.</p>

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<p>Context</p>	<p>In 2024, the NESG Board initiated an independent review of the structure of the NESG Policy Commissions to reposition them for effectiveness, greater impact and improved engagement with stakeholders in Nigeria’s public policy space in 2025 and beyond. Based on the review, the Board approved the reduction of the Policy Commissions from 12 Policy Commissions and 46 Thematic Working Groups to 6 Policy Commissions and 30 thematic groups to emphasise a narrower focus for more impactful outcomes.</p> <p>The HPC was retained as one of the six (6) Policy Commissions under the new structure. However, a new thematic group was added to the Health Policy Commission, the Health Technology Thematic Group. This recognises the vital role of innovation and technology adoption in the health sector.</p> <p>The 2025 General Assembly served as a platform to introduce policy commission members to the new structure and recruit members into the Health Technology thematic group. The session also provided an opportunity to discuss the agenda for the year around three key focus areas:</p> <ul style="list-style-type: none">• strengthening private sector participation across the health value chain;• advancing Universal Health Coverage (UHC) through the rigorous implementation of the national health sector strategic blueprint;• and creating an enabling environment for health tech innovation.
<p>Opening Remarks</p> <p>Mr. Patrick Ajah, Private Sector Co-Chair, Health Policy Commission Steering Committee</p>	<p>Mr. Patrick Ajah, the Private Sector Co-chair of the NESG HPC Steering Committee, delivered the Opening Remarks at the General Assembly, welcoming participants to the General Assembly.</p> <p>In his remarks, he noted the restructuring of NESG’s Policy Commissions from twelve (12) to six (6) for effectiveness and greater impact. He stated that the HPC was maintained as an acknowledgment of how essential healthcare is to Nigeria’s socio-economic development. The restructuring is designed to help the HPC direct its resources toward high-impact areas, fostering deeper engagement and stronger collaborations. He noted that the restructuring within the HPC led to the introduction of a new thematic group within the HPC.</p> <p>The new thematic group will focus on integrating cutting-edge technology into Nigeria’s healthcare system, a crucial step as technology, particularly Artificial Intelligence (AI), continues to revolutionize healthcare globally. Accelerating the implementation of Nigeria’s national health sector strategic blueprint to bring the country closer to achieving universal health coverage is a matter of urgency, and the HPC is committed to advancing health technology by actively involving the private sector across the healthcare value chain. Stakeholder insights will be vital in shaping the Commission’s 2025 action plan, which will lead to providing recommendations to the government on how to use them to address some of the critical challenges within Nigeria’s healthcare system.</p>

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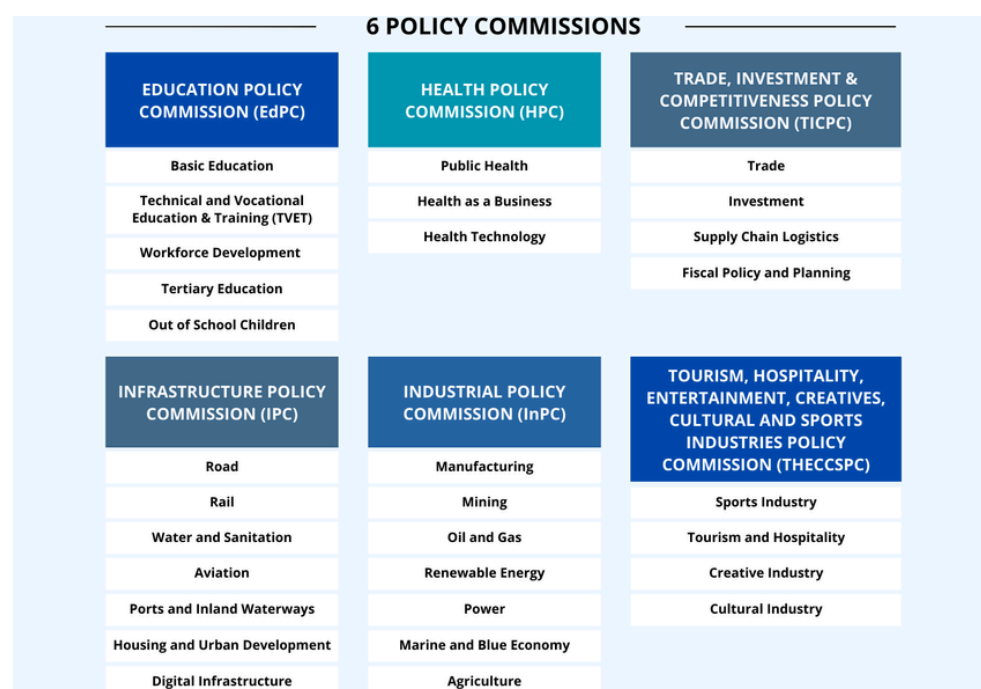
	<p>In closing, Mr. Ajah emphasised that the General Assembly is more than just a platform for updates. It is a space for meaningful collaboration. He encouraged all stakeholders to actively participate, contribute their insights, and play a role in shaping policy reforms, influencing investment decisions, and driving the transformation of Nigeria's healthcare sector. He concluded by expressing his deep appreciation to the leaders and members of the HPC, setting a positive and forward-looking tone for the rest of the conversations.</p>
<p>Goodwill Message</p> <p>Ms. Zouera Youssoufou, member of the NESG Health Policy Commission Steering Committee</p>	<p>Ms. Zouera Youssoufou, a member of the NESG HPC Steering Committee, delivered the goodwill message, which also set the tone for the discussions. She spoke about the pivotal role of the HPC in rethinking Nigeria's healthcare system, especially in light of the lessons learned from the COVID-19 pandemic. With the global health landscape rapidly evolving, she emphasized the need for proactive policies to would strengthen the nation's healthcare framework.</p> <p>Ms. Youssoufou warmly welcomed all leaders, stakeholders, and participants, acknowledging their collective efforts in shaping meaningful policy recommendations. She also reaffirmed the steadfast support of the Aliko Dangote Group in ensuring these recommendations reach the right decision-makers in government, reinforcing the commitment to a healthier and more resilient Nigeria.</p>
<p>Presentation by Think Tank Operations</p> <p>Mr. Sijuola Olanubi, Acting Head, Think Tank Operations, NESG</p>	<p>Mr. Stephen Daniel, a Senior Associate at the NESG, represented Mr. Sijuola Olanubi, the Acting Head, NESG Think Tank Operations to present the Mandate, Strategy and Future of Advocacy. He began his presentation with a quote by Kingdon (1984): "Policy change and impact come about when three streams—problems, politics, and policies—connect. Each stream has its own forces acting upon it and ultimately influencing it. The streams do not just converge by chance but rather from consistent and sustained action by advocates."</p> <p>He noted the NESG's role in shaping policies that create real change through the four strategic pillars and roles, namely:</p> <ul style="list-style-type: none">• Dialogue Partner – Driving Policy Change through Public-Private Dialogue Platforms and Engagements• Accountability Partner – Leveraging Research Scorecards and Policy Products to Build National Consensus on Policy Performance and Key Issues• Connector – Driving Policy Change through Networks and Influence• Intervener – Driving Policy Change through Interventions, Monitoring, Influential Evaluation and Reporting. <p>The NESG is guided by Public-Private Dialogue (PPD) principles, which guide the activities of the various PPD platforms at the NESG.</p>

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Presentation by
Think Tank
Operations

Mr. Sijuola
Olanubi, Acting
Head, Think Tank
Operations, NESG

The NESG PPD platforms include policy commissions and their thematic working groups, roundtables, business councils, special task forces, communities of practice, and expert forums, which are all designed to advance meaningful policy agendas. He noted the restructuring of policy commissions in 2024, which streamlined the Policy Commissions from twelve (12) into six (6), alongside other new PPD platforms.



The PPD Platforms review government policies, advocate for necessary changes, and engage in activities across three key phases: pre-summit, summit, and post-summit. The seven core principles that guide NESG's approach to Public-Private Dialogue:

- Open governance process
- Structure and resourcing
- Clear outputs
- Outreach and communication
- Monitoring and evaluation
- Appropriate Area & scope
- Development partner/sustainability

He also shared the risks that can arise in public-private dialogue efforts:

- The risk of vested interests influencing outcomes
- Lack of full representation of key stakeholders
- Discussions becoming just another talk shop with no action
- The risk of being hijacked or dominated by a single entity (one-man show)
- Politicization of policy efforts
- Duplication of initiatives, leading to inefficiency

He requested that attendees yet to join the HPC do so through the volunteer management system, emphasising that real impact happens when people actively engage in shaping policies affecting their industries and communities.

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<p>Overview and Introduction of the New Structure of the Health Policy Commission</p> <p>Dr Mories Atoki Facilitator, Health Policy Commission</p>	<p>Dr. Mories Atoki, the facilitator of the NESG HPC, presented the overview of the HPC and also introduced the new thematic group. She noted the following in her presentation:</p> <p>Health remains a top priority at the NESG, and the HPC plays a pivotal role in ensuring that Nigeria's healthcare policies align with global best practices. The need for active participation is important, as the strength of the Commission lies in the collective expertise and passion of its members.</p> <p>Before the 2024 Policy Commissions restructuring, the HPC operated under two thematic groups: the Public Health and Health as a Business thematic groups; with each one focused on a different aspect of healthcare development. However, as part of the restructuring, the Health Technology thematic group was introduced as a new and essential focus area.</p> <p>The mandate of the HPC is to drive multi-sectoral collaboration aimed at improving Nigeria's healthcare system. It also focuses on developing and advocating for evidence-based policies that strengthen health systems. The key goals of the HPC are to:</p> <ul style="list-style-type: none">• Enhance healthcare delivery and ensure equitable access to services.• Align Nigeria's health sector policies with international best practices and global health goals.• Expand access to quality healthcare for all. <p>The HPC also integrates recommendations from the summit into its initiatives, particularly those aimed at promoting equitable access to healthcare, high-quality health services, and financial risk protection for Nigerians.</p>
<p>Scope of the Health Technology Thematic Group</p> <p>Dr Obinna Nnewuihe Health Technology Thematic Lead, HPC</p>	<p>Dr. Obinna Nnewuihe, the Health Technology Thematic Group lead, presented the scope of the new Thematic Group.</p> <p>He noted the importance of introducing the Health Technology Thematic Group and how digital solutions, medical devices, and biotech innovations could transform healthcare in Nigeria, making quality care more accessible and efficient. With the country's major healthcare challenges, such as limited access to quality healthcare, a high prevalence of communicable and non-communicable diseases, and system inefficiencies, technology will not just be a tool but a catalyst for change in healthcare delivery. Since innovation alone is not enough; scaling identified solutions is crucial to creating real impact.</p> <p>The Health Technology Thematic Group aims to leverage biotechnology, particularly in drug manufacturing and early-stage life sciences, as well as medical devices, and digital technology, to improve healthcare outcomes across Nigeria. Encouraging active participation, he welcomed feedback from attendees on the group's strategic direction and how best to implement the proposed initiatives.</p>

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	<p>Dr Obinna also shared key concerns, including how to adopt health technology on a large scale to reduce costs, centralise healthcare data, and use technology as a backbone for expanding insurance adoption, improving access to care, and enhancing healthcare quality nationwide.</p> <p>Beyond implementation, the group is committed to advocating for policies that support technological innovation and investment in the sector. Another priority is creating awareness among healthcare professionals about the benefits of adopting technology to improve their practice and patient care.</p> <p>He concluded by stating the mandate of the Health Technology Thematic Group, which is leveraging technology not just for innovation's sake, but to create meaningful, lasting improvements in Nigeria's healthcare system.</p>
<p>Past Activities of the Health Policy Commission</p> <p>Dr Mariya Saleh Public Health Thematic Lead, HPC</p>	<p>Dr. Mariya Saleh, Thematic Lead of the Public Health Thematic Group, highlighted the progress the Health Policy Commission made over the past three years (2022-2024).</p> <p>She outlined the following key milestones:</p> <ul style="list-style-type: none">• 2022: Advocacy for increased domestic production of medicines and vaccines.• 2023: Promotion of investment in healthcare.• 2024: Strengthening healthcare regulatory bodies. <p>She also detailed the group's first major activity in 2024, an engagement involving the group's steering committee, thematic group members, the Healthcare Federation of Nigeria, and PharmAccess, under the auspices of the Netherlands Consulate. This engagement facilitated participation in multiple strategic activities.</p> <p>Additionally, the Policy Commission hosted a pre-summit event focused on strengthening healthcare regulatory bodies in Nigeria. This initiative led to a meeting with the Honourable Minister of State for Health and Social Welfare and secured two slots for the group on the committee responsible for establishing the National Health Facility Regulatory Agency (NHFRA).</p> <p>The Policy Commission, at the 30th Nigerian Economic Summit, organized a community event titled "Is the Market Ready for Increased Local Manufacturing of Medicines?" and designed a workshop on "Increasing Access to Quality Healthcare for All."</p>

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Presentation of 2025 Work Plan

Dr Mariya Saleh
Public Health
Thematic Lead,
HPC

Dr. Mariya, the Public Health Thematic Lead, presented the 2025 Public Health Thematic Group's work plan, which aligned with the group's mandate to advance universal healthcare coverage.

She identified key challenges, including:

- Limited private sector engagement in healthcare financing.
- High out-of-pocket healthcare expenditures.
- The need to expand healthcare coverage.
- Improving public sector health spending.
- Exploring alternative financing mechanisms to bridge funding gaps.
- Addressing infrastructure and investment shortfalls.

To drive impact, the group selected three broad recommendations:

- Capacity development to enhance leadership and governance, targeting policymakers and emerging leaders.
- Advocacy for increased public health financing, with a focus on mobilizing private sector resources and promoting governance, accountability, and data-driven decision-making.
- Improving transparency and resource tracking across all levels of the healthcare system.

The Thematic Group will focus on the following activities:

- Facilitate mentorship programs for policymakers, administrators, and emerging health leaders.
- Develop a Health Governance Toolkit to support strategic planning, resource allocation, and performance monitoring, to be delivered through virtual workshops.
- Engage the private sector to mobilize additional healthcare funding through public-private partnerships (PPPs).
- Organize a high-level policy dialogue on sustainable healthcare financing through private sector involvement.
- Advocate for improved resource allocation and performance tracking across all levels of the healthcare system.
- Promote the adoption of digital solutions in healthcare.
- Implement citizen engagement platforms to enhance transparency and public participation in health governance.

Dr. Mariya emphasized the importance of these initiatives in advancing the mission of ensuring sustainable healthcare improvements in Nigeria.

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Presentation of 2025 Work Plan

Dr Ayodele Cole Benson
Health as a
Business
Thematic Lead,
HPC

Dr. Ayodele Cole Benson, Thematic Lead of the Health as a Business Thematic Group, presented the thematic group's 2025 work plan. The thematic group identified two critical challenges within Nigeria's healthcare sector:

- Weak Regulatory Environment – Inefficiencies and gaps in regulatory oversight hinder the growth and development of the sector.
- Inefficient Healthcare Spending – Public health expenditures are not optimized for maximum impact.

To address these challenges, the group proposed the following key recommendations:

- Strengthening regulatory bodies to enhance oversight and efficiency within the healthcare system.
- Enhancing the effectiveness of public health spending to ensure better resource allocation and utilization.

The group's activities will focus on:

- Stakeholder engagements with key private sector players to assess regulatory shortcomings and develop strategic solutions.
- Development of advocacy documentation to support regulatory and financial reforms.
- Policy engagement at national and sub-national levels to drive efficient resource utilization.
- Engagement with development finance institutions and investment entities to catalyse private sector investment in healthcare.

Dr Ayodele Cole Benson also noted the following during his presentation.

- **Investment and Incentives Policy Review:** The group actively engages key stakeholders to explore investment opportunities in manufacturing and healthcare services. Additionally, discussions with policymakers at various levels of governance aim to review and enhance incentive policies for the healthcare sector. The goal is to identify additional incentive-driven strategies that will support industry growth and innovation.
- **Industry Scoping for Local Manufacturing:** To improve Nigeria's competitive position in the global healthcare market, the group will conduct an industry scoping analysis to assess areas of comparative advantage in local drug and medical device manufacturing. The findings will help shape policies that support domestic production and reduce dependency on imports.

Dr. Benson reiterated the importance of structured documentation, strategic policy engagement, and private sector collaboration in achieving a sustainable and business-driven healthcare sector in Nigeria. He also noted the upcoming African Medical Center of Excellence, scheduled to open in 2025. A major highlight of this initiative is the establishment of Nigeria's first energy cyclotron, which will facilitate the local production of radioisotopes, thereby enabling PET-CT scans in Nigeria. The advancement is expected to significantly enhance oncology care and post-treatment management in the country.

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Presentation of 2025 Work Plan

Dr Obinna Nnewuihe
Health Technology Thematic Lead, HPC

Dr Obinna Nnewuihe, the Health Technology Thematic Lead, presented the 2025 Work Plan for the Health Technology Thematic Group.

The work plan prioritises leveraging data-driven insights to enhance healthcare improvements by assessing the current state of healthcare policies, reviewing existing health regulations, investment and funding initiatives, health tech infrastructure, and research and development frameworks, and the establishment of a robust data infrastructure to support digital healthcare expansion.

The Thematic Group will focus on addressing the limited access to quality healthcare, particularly in rural and underserved areas, structural inefficiencies in healthcare service delivery, inadequate regulatory frameworks for health technology adoption, poor integration of digital health solutions, including Electronic Medical Records (EMRs), limited financial resources and investment in health technology startups and infrastructure, inconsistent policy frameworks that hinder innovation in medical devices and diagnostics, and insufficient broadband connectivity and electricity in healthcare facilities.

The action plans for the thematic group are largely categorized under Policy Advocacy & Regulatory Support, Investment & Funding Initiatives, Health Tech Infrastructure Expansion, Research & Development, and Stakeholder Engagement & Collaboration. These initiatives will collectively drive innovation, expand healthcare access, and create a more coordinated digital health ecosystem in Nigeria.

The group will also be engage with industries like National Health Insurance Authority (NHIA), National Primary Health Care Development Agency (NPHCDA), Presidential Initiative on Healthcare Value Chain (PVAC), and the broader industry to see the development of health tech solutions. This will help them understand the gaps and how to plug them, using data and technology to expand access to care.

Key Questions and Answers

On capacity building, how does the Health Policy Commission (HPC) plan to build the capacity of commission members? How do we participate actively?

- The HPC relies on the expertise of its members to implement activities. Members are invited to join subcommittees based on their expertise.

What has been the impact of HPC programs, especially in health financing?

- HPC focuses on stakeholder engagement and advocacy. In 2022, discussions began on increasing the Basic Health Care Provision Fund (BHCPF) allocation from 1% to 2%. Although government transitions affected priorities, HPC continues to advocate for increased health financing.

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Key Questions and Answers

How can members access documents like white papers on health financing?

- White papers and reports are aggregated in official documents. Members can access them through the NESG website, emails, or WhatsApp groups.

Can the HPC support the establishment of a National Health Facility Regulatory Agency?

- Dr. Richardson Ajayi advocated for HPC to push for NHFRA, emphasizing its role in regulating health facilities nationwide. Currently, only Lagos and Yobe States have dedicated agencies. The HPC is urged to champion this regulatory reform.

How can digital health solutions improve health data management?

- Dr. Laz Eze highlighted challenges in achieving a unified health data platform. Multiple agencies use different digital tools, leading to fragmentation. He suggested that HPC push for a centralized health data system.

How can health tech startups be sustained beyond initial funding?

- Dr. Balogun noted that many health tech startups fail due to funding mismatches. She recommended that NESG create structured mentorship and funding for startups to ensure long-term impact.

Has HPC taken its policy proposals to the National Council on Health for implementation?

- Dorcas Shonibare questioned if HPC policies had been submitted to the National Council on Health for endorsement. The response indicated that HPC must ensure policies move from discussion to implementation.

How can digital health solutions reach underserved communities with limited infrastructure?

- Dr. Obinna stressed that digital health solutions should be tailored to communities' needs. Simple technologies like USSD codes and text messages can be effective.

How can medical and health sciences universities collaborate with the Health Tech Thematic Group?

- Dr. Obinna acknowledged the need for collaboration with universities and research institutes to support medical device innovation.

What lessons can be learned from failed big-tech healthcare investments?

- Dr. Ajayi cautioned that global tech giants like Google and Amazon failed in healthcare due to strategic misalignment. HPC should study these failures to avoid similar mistakes in Nigeria.

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Issues Identified	<ul style="list-style-type: none">• Limited Access to Quality Healthcare: Nigeria faces significant challenges ensuring widespread access to healthcare services, especially in rural areas.• High Disease Burden: The country continues to struggle with both communicable and non-communicable diseases, requiring urgent interventions.• Healthcare Financing and Insurance Gaps: The lack of sufficient funding and limited health insurance coverage hinder progress toward universal health coverage.• Need for Stronger Collaboration: Effective policy reforms require deeper partnerships between the public and private sectors.• Underutilisation of Health Technology: The potential of digital health solutions, artificial intelligence (AI), and biotech innovations remains largely untapped.• Challenges in Policy Implementation: Policies often remain theoretical due to vested interests, lack of full stakeholder representation, and inefficient policy execution, amongst others.• Healthcare Workforce Constraints: There is a shortage of skilled healthcare professionals, which negatively affects service delivery.• Shortage of Evidence-Based Policies: There is a shortage of policies to strengthen Nigeria's healthcare system informed by data and research.• Risk of Politicisation and Duplication of Efforts: Effective health policy discussions sometimes risk becoming mere talk without action due to political interference and overlapping initiatives.
Recommendations	<ul style="list-style-type: none">• Improve Access to Quality Healthcare: Strengthen healthcare services, particularly in rural areas, by increasing funding, building more facilities, and ensuring the availability of essential medicines and equipment.• Address the High Disease Burden with Preventive Measures: Invest in public health campaigns, vaccinations, and awareness programs to reduce the spread of infectious diseases and promote healthier lifestyles to curb non-communicable diseases.• Enhance Healthcare Financing and Insurance: Expand health insurance coverage through policies that encourage affordability and accessibility while also increasing budgetary allocations to the health sector.

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Recommendations

- **Strengthen Public-Private Partnerships:** Foster stronger collaborations between the government and the private sector to drive innovation, improve service delivery, and increase funding sources for healthcare.
- **Maximize the Use of Health Technology:** Scale up digital health solutions, integrate AI in diagnostics and treatment, and adopt telemedicine to improve access to care, especially in remote areas.
- **Ensure Effective Policy Implementation:** Establish stronger accountability mechanisms, include all relevant stakeholders in policy discussions, and create clear action plans to ensure that policies translate into real impact.
- **Address Healthcare Workforce Shortages:** Implement strategies to retain skilled medical professionals, provide better incentives, and invest in training programs to build a more robust healthcare workforce.
- **Optimise Policy Engagement for Impact:** NESG's restructuring should focus on streamlining operations to ensure healthcare policy discussions lead to tangible results rather than just discussions.
- **Make Policies More Data-Driven:** Strengthen research and data collection efforts to ensure that health policies are evidence-based and tailored to Nigeria's specific healthcare challenges.
- **Reduce Bureaucracy and Political Barriers:** Ensure that health policies are driven by need and impact rather than political interests, while also eliminating redundancy in policy efforts to improve efficiency.

Next Steps

- Develop a clear action plan with defined timelines, responsibilities, and measurable targets to ensure effective implementation of initiatives.
- Strengthen stakeholder engagement and foster collaboration between government agencies, private sector players, and healthcare professionals to drive policy execution.
- Mobilise funding and resources through higher government budget allocations, private sector investments, and donor support.
- Enhance monitoring and accountability mechanisms to track progress, ensure transparency, and hold stakeholders responsible for their commitments.
- Expand the use of digital health solutions, telemedicine, and AI-driven diagnostics to improve healthcare access and efficiency.
- Lastly, advocate for necessary policy reforms to help eliminate regulatory bottlenecks and create an enabling environment for sustainable healthcare improvements.

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Closing Remarks

Dr Mories Atoki
Facilitator,
Health Policy
Commission

Dr. Mories Atoki, the Facilitator of the Policy Commission, delivered the closing remarks, expressing gratitude to all attendees for their participation and insights. She reiterated the importance of collaboration, stating that “Healthcare is a shared responsibility, and as such all stakeholders - policymakers, industry leaders, and citizens must work together to drive meaningful reforms.”

She encouraged attendees yet to formally register as members of the NESG volunteer network to register through the website, www.nesgroup.org, reinforcing that their contributions were vital to the future of Nigeria’s healthcare system.

ABOUT THE NESG

The NESG is an independent, non-partisan, non-sectarian organisation, committed to fostering open and continuous dialogue on Nigeria’s economic development. The NESG strives to forge a mutual understanding between leaders of thought so as to explore, discover and support initiatives directed at improving Nigeria’s economic policies, institutions, and management.

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